

## CITY OF ATLANTA

Kasim Reed Mayor SUITE 1900 55 TRINITY AVENUE, SW ATLANTA, GA 30303 (404) 330-6204 Fax: (404) 658-7705 Internet Home Page: www.atlantaga.gov

DEPARTMENT OF PROCUREMENT Adam L. Smith, Esq., CPPO, CPPB Chief Procurement Officer asmith@atlantaga.gov

June 15, 2012

Dear Potential Proponents:

Re: FC-6012, Workers' Compensation, Healthcare and Litigation Management

Attached is one (1) copy of Addendum Number 1, hereby made a part of the above-referenced project.

For additional information, please contact Mr. Wendell Bryant, Contracting Officer, at (404) 330-6127 or by email at <a href="mailto:wambryant@atlantaga.gov">wambryant@atlantaga.gov</a>.

Sincerely,

Adam L. Smith

ALS/wamb

cc:

Jerry Deloach, Esq. Mickey Walker, Esq.

#### ADDENDUM NO. 1

This Addendum No. 1 forms a part of the Request for Proposals and modifies the original solicitation package and any prior Addenda as noted below and is issued to incorporate the following:

- 1. Questions and Answers;
- 2. Attachment No. 1 (Claims Report);
- 3. Attachment No. 2 (Five-year Loss Run Excel File); and
- 4. Attachment No. 3 (Three-year Medical Bill Volume Report).

Addendum No. 1 for FC-6012, Workers' Compensation, Healthcare and Litigation Management is available for pick-up in the Plan Room: City Hall, 55 Trinity Avenue, Suite 1900.

Proposals are due on <u>Tuesday</u>, <u>July 3</u>, <u>2012</u>, and should be time stamped in no later than <u>1:59 p.m.</u> and delivered to the address listed below:

Adam L. Smith, Esq., CPPO, CPPB Chief Procurement Officer Department of Procurement 55 Trinity Avenue, S. W. City Hall South, Suite 1900 Atlanta, Georgia 30303

\*\*All other pertinent information is to remain unchanged\*\*

## Acknowledgment of Addendum No. 1

Proponents must sign below and return this form with bid to the Department of Procurement, 55 Trinity Avenue, City Hall South, Suite 1900, Atlanta, Georgia 30303 as acknowledgment of receipt of this Addendum.

This is to acknowledge receipt of FC Litigation Management on this the	C-6012, Workers' Compensation, Healthcare and day of, 2012.
	Legal Company Name of Proponent
	Signature of Authorized Representative
	Printed Name
	Title
	Date

#### FC-6012 Questions for Addendum No. 1

- 1. Please provide following: a) Number of Current OPEN Medical Only and Lost Time Claims that would be taken over by new TPA; b) Number of Lost Time claims for each of the last 3 years (2009, 2010, & 2011) ... OPEN and CLOSED ... to determine volume of claims per year; c) Number of Medical Only claims for each of the last 3 years (2009, 2010, & 2011) ... OPEN and CLOSED ... to determine volume of claims per year; d) Number of Report Only claims for each of the last 3 years (2009, 2010 & 2011) ... to determine volume of those claims per year
  - A. 398 FILES TO DATE
  - **B. SEE ADDENDUM 1: ATTACHEMENT 1**
  - C. SEE ADDENDUM 1; ATTACHEMENT 1
  - D. SEE ADDENDUM 1; ATTACHEMENT 1
- 2. Does the City of Atlanta use their own software to monitor risk management elements... if so, please define by name?
  - A. CURRENTLY THE CITY OF ATLANTA DOES NOT HAVE A RISK MANAGEMENT INFORMATION SYSTEM (RMIS). THE CITY OF ATLANTA IS IN THE PROCESS OF ACQUIRING A RIMS.
- 3. Would the new TPA be required to download certain data into the City's system?
  - A. THE CITY OF ATLANTA IS IN THE PROCESS OF ACQUIRING A RISK MANAGEMENT INFORMATION SYSTEM THAT MAY REQUIRE DOWNLOADS OF CERTAIN INFORMATION.
- 4. Will the City of Atlanta accept an electronic copy of the proposal ... or only hard copies (notebook)? How many copies are required?
  - A. HARD COPIES ONLY ONE (1) ORIGINAL AND SEVEN (7) COPIES. VOLUME I AND VOLUME II SHOULD BE IN ONE BINDER WHEN POSSIBLE AND THE COST PROPOSAL SHOULD BE SEALED AND SEPARATE.
- 5. From the day City of Atlanta announces award of contract, how long will the new TPA have to be operational with its services ... setting up an office, staffing, systems, etc.?
  - A. STARTING AT THE EFFECTIVE DATE OF THE CONTRACT, THE VENDOR/PROVIDER MUST IMPLEMENT A COMPREHENSIVE WORKERS' COMPENSATION PROGRAM AND SUPPORT SYSTEM(S) WITHIN 2 MONTHS IN A PHASED APPROACH.

- 6. What types of reports does the City of Atlanta envision for measurement of "actual performance against the required service levels"?
  - A. THE CITY OF ATLANTA WILL UTILIZE ITS OWN SCORECARD AS WELL AS REVIEWING THE INTERNAL SCORECARD OF TPA.
- 7. The RFP mentions "user access" ... how many users does the City anticipate requiring access to the claims systems?
  - A. APPROXIMATELY 10 USERS
- 8. Can the City of Atlanta expand upon the concept of "benchmarking methodology"? What is expected?
  - A. THE PRICING MATRIX REQUIRED ALLOWS US TO COMPARE THE VARIOUS PROPOSALS TO ENSURE COMPETITIVE PRICING.
- 9. Will the new TPA be coordinating with a certain insurance broker or consultant hired by the City ... if so, please identify?
  - A. NO
- 10. How many new claims by claim type per year does the City have?
  - A. THE QUESTION AS PHRASED DOES NOT ALLOW US TO PROVIDE A RESPONSE. HOWEVER, WE HAVE PROVIDED DATA IN QUESTIONS NUMBERED 1 & 15.
- 11. How many total open claims by type would be transferred to the new TPA?
  - A. THERE WILL BE APPROXIMATELY 400 OPEN FILES TRANSFERRED.
- 12. Can the City provide loss runs?
  - A. THE QUESTION AS PHRASED DOES NOT ALLOW US TO PROVIDE A RESPONSE. HOWEVER, WE HAVE PROVIDED DATA IN QUESTIONS NUMBERED 1 & 15.
- 13. Does the City have any requirements or desires regarding Caseload limits per adjuster?
  - A. YES, THE PROPONENT WILL PROVIDE THE CITY OF ATLANTA WITH BEST PRACTICES IN ESTABLISHING CASE LOAD LIMITS.

- 14. Part 2, page 5 indicates that proposals are limited to 50 pages; however, Exhibit A, page 7 indicates proposals are limited to 40 pages. Which maximum page limit is correct?A. THE CORRECT PAGE LIMIT IS 50.
- 15. Can the City provide a 5-year Loss Run (HIPPA information excluded) of all claims sorted by accident year, claim type, claim status, inclusive of financials paid, open reserves, recovery and total incurred amounts?
  - A. SEE ADDENDUM 1; ATTACHMENT 2
- 16. Number of open (takeover) files with breakdown by claim type (Medical Only vs. Lost Time)?
  - A. THERE ARE APPROXIMATELY 400 (LT=261 / MO=137)
- 17. Number of new files per month with break down by claim type (Medical Only vs. Lost Time)?
  - A. THE QUESTION AS PHRASED DOES NOT ALLOW US TO PROVIDE A RESPONSE. HOWEVER, WE HAVE PROVIDED DATA IN QUESTIONS NUMBERED 1 & 15.
- 18. If the Prime is 100% EBO AABE does the requirements for subs, etc. still apply?
  - A. Yes. The Prime contractor may not count the value of their self performance toward the participation goal, and must engage in good faith outreach efforts to engage COA certified Subcontractors for participation credit.
- 19. How many claims in litigation?
  - A. THERE ARE 21 CLAIMS IN LITIGATION.
- 20. If the EBO is filed and pending, is credit given to the applicant?
  - A. YES, OCC WILL GIVE CONDITIONAL CREDIT FOR APPLICANTS WITH PENDING APPLICATIONS AS OF THE BID DUE DATE.
- 21. Is the SSAE 16 required? Is it required of Prime and Subs? Is a pending SSAE 16 sufficient?
  - A. YES, SSAE 16 IS REQUIRED
  - B. YES
  - C. YES

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- 22. In the Pricing Matrices, what is intended by vendor/provider capital investment; profile of capital investment/capital investment usage profile matrix/residual credit value for city assets?
  - A. THIS IS INTENDED TO IDENTIFY ANY CAPITAL INVESTMENT MADE FOR OR ON BEHALF OF THE CITY OF ATLANTA FOR THIS PARTICULAR RFP, INCLUDING BUT NO LIMITED TO INFORMATION TECHNOLOGY RELATED ACQUSITIONS.
- 23. Does city prefer pricing on "per claim" or "annual" basis?
  - A. THE CITY OF ATLANTA REQUIRES ANNUAL BASIS PRICING.
- 24. Please provide the current staffing model utilized by the incumbent TPA, such as number of claims examiners, supervisors, administrative positions, etc.?
  - A. 1 CUSTOMER RELATIONS MGR
  - B. 1 SUPERVISOR
  - C. 2 LOST TIME ADJUSTERS
  - D. 2 MEDICAL ONLY ADJUSTERS
  - E. 2 ADMINISTRATIVE PERSONNEL
- 25. What is the medical bill volume per month, per year?
  - A. SEE ADDENDUM 1; ATTACHMENT 3
- 26. Can you provide 3-year Cost Savings for bill repricing services?
  - A. SEE ADDENDUM 1; ATTACHMENT 3
- 27. What is the preferred pricing for bill review services (% of savings, per line, or per bill)?
  - A. THE CITY OF ATLANTA DOES NOT HAVE A PREFERENCE AS LONG AS THE CITY IS PROVIDED WITH THE BEST POSSIBLE BILL PRICING AS IT RELATES TO BILL REVIEW.
- 28. What is the current bill review pricing?
  - A. THE CURRENT BILL PRICING IS \$7.50 PER BILL

- 29. How does the City propose to use SQR and Crystal Reporting with the vendor's Risk Management Information System (RMIS)? Do you require direct access to the vendor's
  - A. THE CITY OF ATLANTA IS UNABLE TO RESPOND TO THIS QUESTION AT THIS TIME.
  - B. YES, DIRECT ACCESS TO TPA'S DATABASE IS REQUIRED.
- 30. If the reports provided by the vendor's RMIS does not meet the City's needs, would it be acceptable to provide the required data to the City in the form of an upload?
  - A. NO
- 31. Please provide the number of open claims at 6/30/09, 6/30/10, 6/30/11 and most current available.
  - A. THE CITY OF ATLANTA IS UNABLE TO PROVIDE THE NUMBERS FOR THE REQUESTED DATES.
  - B. AT THIS TIME, THERE ARE APPROXIMATELY 400 OPEN CLAIMS.
- 32. What is the City's settlement philosophy? How many claims were settled in calendar year 2010? 2011?
  - A. SETTLEMENT IS ALWAYS AN OPTION THE CITY OF ATLANTA WILL EXPLORE.
  - B. SETTLEMENTS: 2010 = 11 2011 = APPROXIMATELY 15
- 33. What are the City's goals regarding performance of their workers compensation program? What are the key metrics utilized? What is the basis used (i.e headcount, payroll,etc.?)
  - A. THE CITY OF ATLANTA USES AN AUDIT SCORECARD AND BEST PRACTICES OF PROPONENT. IN ADDITION, WE ARE LOOKING FOR THE TPA TO PROVIDE GUIDANCE AND DIRECTION IN THIS AREA.
- 34. What provision does the vendor have to terminate the contract midterm?
  - A. THIS IS AN ITEM SUBJECT TO CONTRACT NEGOTIATIONS.
- 35. Is the City still considering exercising the renewal option of the current TPA contract? A. NO

- 36. Please clarify what risk management services the City is seeking from the TPA
  - A. LOSS CONTROL
  - B. ASSISTANCE WITH SAFETY PROGRAMS AND TRAINING
- 37. If new staff would need to be hired to manage the claims for the City, would the City consider participation in that endeavor vs. having copies of the adjuster resumes provided in the response to the RFP?
  - A. NO
- 38. Please explain in detail each section of the pricing matrix.
  - A. PLEASE SEE EXHIBIT A-1 OF RFP.
- 39. Please clarify the "maximum payment" section how does this impact the City's ability to participate in a "pay for performance solution?
  - A. THE CÎTY OF ATLANTA WILL NOT PARTICIPATE IN A PAY FOR PERFORMANCE PROGRAM.
- 40. Will the City of Atlanta accept e-mail verification for the MBWFE requirements or is an actual written correspondence required?
  - A. THE DOCUMENTS THAT ARE REQUESTED IN THE RFP MUST BE A PART OF THE PROPONENTS SUBMISSION AS STATED IN PART 2 INSTRUCTIONS TO PROPONENTS.
  - B. ALL CERTIFIED FIRMS MUST APPEAR IN THE COA DATA BASE OF CERTIFIED COMPANIES IN ORDER FOR A PRING CONTRACT TO RECEIVE CREDIT FOR THE SUB.
- 41. Will the City of Atlanta accept a client reference via email in lieu of an actual written correspondence as long as the client supplies all necessary contact information?
  - A. THE DOCUMENTS THAT ARE REQUESTED IN THE RFP MUST BE A PART OF THE PROPONENTS SUBMISSION AS STATED IN PART 2 INSTRUCTIONS TO PROPONENTS.
- 42. Will the City be willing to provide a breakout of all lost time, medical only, and record only claims back to policy year 2008?
  - A. THE CITY OF ATLANTA IS UNABLE TO ANSWER THIS QUESTION AS WE ARE SELF-INSURED AND NO POLICIES EXIST. HOWEVER, REPORTS HAVE BEEN PROVIDED BACK TO FY 2006.

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- 43. Will the City provide a breakout of the number of open lost time and medical only claims back to the oldest policy year?
  - B. THE CITY OF ATLANTA IS UNABLE TO ANSWER THIS QUESTION AS WE ARE SELF-INSURED AND NO POLICIES EXIST. HOWEVER, REPORTS HAVE BEEN PROVIDED BACK TO FY 2006.
- 44. Will the City provide a breakout of total paid, total incurred, and total in reserves back to policy year 2008?

THE CITY OF ATLANTA IS UNABLE TO ANSWER THIS QUESTION AS WE ARE SELF-INSURED AND NO POLICIES EXIST. HOWEVER, REPORTS HAVE BEEN PROVIDED BACK TO FY 2006.

- 45. For cost containment, will the City provide whether it is on a per bill, per line, and cost savings arrangement?
  - A. THIS INFORMATION IS PROVIDED IN QUESTION 28.
- 46. How many catastrophic claims are presently open?
  - A. THERE ARE APPROXIMATELY 52 CATASTROPHIC CLAIMS OPEN.
- 47. Number of claims that are presently accepted by SITF and does the City utilize a vendor for SITF recovery?
  - A. THERE ARE 24 OPEN ACCEPTED SITF CLAIMS.
  - B. THE VENDOR IS RECOVERY SPECIALISTS.
- 48. Are present new claims being filed via a risk management system?
  - A. NO, NEW CLAIMS ARE NOT PRESENTLY BEING FILED VIA A RISK MANAGEMENT SYSTEM. HOWEVER, THE CITY OF ATLANTA MAY ACQUIRE A RMIS IN THE NEAR FUTURE AND CLAIMS WILL BE FILED VIA THE RMIS.
- 49. Section 3.2.3. Key Personnel/Resumes
  - 3.2.3.3.
  - 3.2.3.3.1.
  - 3.2.3.3.2.
  - 3.2.3.3.3.
  - 3.2.3.3.4.
  - 3.2.3.3.5.
  - 3.2.3.4.
  - 3.2.1.

Question: Please clarify if this requirement is mandatory and/or required for this proposal?

- A. THE DOCUMENTS THAT ARE REQUESTED IN THE RFP MUST BE A PART OF THE PROPONENTS SUBMISSION AS STATED IN PART 2 INSTRUCTIONS TO PROPONENTS.
- 50. Please note: Workers' Compensation claims handlers or personnel rarely if ever take part or play a role in client projects. This request would be next to impossible to obtain from a prior employer or client. Issues of confidentiality would certainly come into play.
  - A. THIS IS NOT A QUESTION.

# Attachment No. 1 – Claims Report

# ADDENDUM 1; ATTACHMENT 1

## CITY OF ATLANTA BY REPORT YEAR PER CLAIM TYPE

BY REPORT YEAR PER CLAIM TYPE									
REPORT FISCAL YEAR	CLAIM TYPE	OPEN CLAIM COUNT	CLOSED CLAIM CCOUNT	TOTAL CLAIM COUNT					
2009	INDEMNITY	13	192	205					
2009	MEDICAL ONLY	1	844	845					
2009	RECORD ONLY	0	40	40					
2009 Total		14	1076	1090					
2010	INDEMNITY	16	234	250					
2010	MEDICAL ONLY	0	889	889					
2010	RECORD ONLY	0	15	15					
2010 Total		16	1138	1154					
2011	INDEMNITY	52	227	279					
2011	MEDICAL ONLY	12	784	796					
2011	RECORD ONLY	0.	99	99					
2011 Total		64	1110	1174					
Grand Total		94	3324	3418					

# Attachment No. 2 – EXCEL e-File (sent via email)

# Attachment No. 3 – Medical Bill Volume Report

# ADDENDUM 1; ATTACHMENT 3

CITY OF ATLANTA - 3 YEAR MEDICAL BILL VOLUME AND COST SAVINGS

BILL	BILL				LL VOLUME AND	OOGI GAVIIIGG		
PROCESS	PROCESS		# OF BILLS	TOTAL BILL	RECOMMENDED	GROSS	BILL	
MONTH	YEAR	BILL TYPE	PROCESSED	CHARGE	PAYMENT	SAVINGS	REVIEW FEES	NET SAVINGS
1		MEDIÇAL	918	\$344,535.88	\$188,991.72		And the land with the land in the same of	
1	2009	HOSPITAL	17	\$53,132.10	\$37,818.20			\$140,398.06
1 Total			935	\$397,667.98	\$226,809.92			\$14,977.98
2	2009	MEDICAL	1345	\$399,339,44	\$234,258.91		The state of the s	\$155,376.04
2	2009	HOSPITAL	30	\$660,786.14	\$189,827.82	\$470,958,32	\$17,722.38	\$147,358.15
2 Total	a fineren		2 2 1375 D	\$1,060,125.58	\$424,086.73	\$636,038:85	\$1,645.36	\$469,312.96
3	2009	MEDICAL	1266	\$383,439.76	\$235,403.29	\$148,036,47	\$19,367.74	\$616,671.11
3	2009	HOSPITAL	28	\$202,710.87	\$83,149.23	\$119,561.64	\$17,863.97	\$130,172.50
3 Total			1294	\$586,150.63	\$318,552.52	\$267,598.11	\$1,129.14	\$118,432.50
4 "	2009	MEDICAL	1054	\$385,106.56	\$216,095.39	more contract to the property of the second of the second	\$18,993.11	\$248,605.00
4	2009	HOSPITAL	19	\$111,516.44	\$53,667.26	\$169,011.17	\$14,994.48	\$154,016.69
4 Total			1073	\$496,623.00	\$269,762.65	\$57,849.18	\$766.25	\$57,082.93
5	2009 1	WEDICAL	1040	\$339,631.21		\$226,860.35	\$15,760.73	\$211,099.62
5	2009 J	HOSPITAL	25	\$179,291.08	\$221,196.41	\$118,434.80	\$14,863.91	\$103,570.89
5 Total		leis spigetales	1065	\$518,922.29	\$92,846.54	\$86,444.54	\$833.38	\$85,611.16
6	2009 1	<b>/EDICAL</b>	1072	\$310,087.27	\$314,042.95	\$204,879.34	\$15,697.29	\$189,182.05
. 6		IOSPITAL	24	\$118,888.68	\$206,014.94	\$104,072,33	\$15,373.18	\$88,699.15
6 Total			1096	and the second of the second o	\$57,554.45	\$61,334.23	\$886,78	\$60,447.45°
7	2009 1	/EDICAL	1213	\$428,975.95	\$263,569.39	\$165,406.56	\$16,259.96	\$149,148.60
7		IOSPITAL	21	\$507,433.82	\$293,960.82	\$213,473.00	\$18,984.24	\$194,488.76
7 Total	andria outubro:	Girana da karanga	1234	\$239,066.27	\$67,558.70	\$171,507.57	\$974.13	\$170,533.44
8	A POOS	EDICAL	909	\$746,500.09	\$361,519.52	\$384,980.57	\$19,958.37	\$365,022.20
8		IOSPITAL		\$271,676.83	\$185,407.40	\$86,269.43	\$12,955.21	\$73,314.22
8 Total	EUUS 1	OSFITAL	15	\$122,909.04	\$64,294.75	\$58,614.29	\$880.87	\$57,733.42
9	2000	IEDICAL	924	<b>\$3</b> 94,585.87	\$249,702.15	\$144,883.72	\$13,836.08	\$131,047.64
9			1077	\$413,538.49	\$249,639.46	\$163,899.03	\$15,385.47	\$148,513.56
9 Total	n evus Deservation	OSPITAL	33	\$335,554.25	\$133,094.40	\$202,459.85	\$1,446.56	\$201,013.29
10	2000		1110	\$749,092.74	\$382,733.86	\$366,358.88	\$16,832.03	\$349,526.85
		EDICAL	951	\$340,899.97	\$192,469.32	\$148,430.65	\$14,937.17	\$133,493.48
10	∠009 H	OSPITAL	17	\$152,876.52	\$61,471.62	\$91,404.90	\$1,921.66	\$89,483.24
10 Total		The second secon	968	\$493,776.49	\$253,940.94	\$239,835.55	\$16,858.83	\$222,976.72
11		EDICAL	1056	\$367,910.80	\$245,310.24	\$122,600.56	\$14,937.77	\$107,662.79
	2009 H	DSPITAL	36	\$146,799.60	\$79,270.43	\$67,529.17	\$1,338.93	\$66,190.24
11 Total			1092	\$514,710.40	\$324,580.67	\$190,129.73	\$16,276.70	\$173,853.03
12	2009 M		741	\$246,221.50	\$170,460.08	\$75,761.42	\$10,476.74	\$65,284.68
12	2009 H	DSPITAL	19	\$86,794,33	\$52,215.11	\$34,579.22	\$970.25	\$33,608.97
12 Total	Individual natura		760	\$333,015.83	\$222,675.19	\$110,340.64	\$11,446,99	\$98,893.65
200	9 Total		12926	\$6,720,146.85	The second secon	The same beautiful and a second of the secon		2,911,400.51
				Contract of the Contract of th	terinin in a men e de servicio de proposar e la coloni de primer e la colonidad de la colonida		y100,100.00	1 0.004
1	2010 ME		839	\$274,859.35	\$189,779.15	\$85,080.20	¢11 620 16	£72 440 00
1	2010 HC	SPITAL	30	\$164,540.23	\$76,005.66	\$88,534.57	\$11,638.15	\$73,442.05
1 Total			869	\$439,399.58	\$265,784.81	\$173,614.77	\$733.20	\$87,801.37
2	2010 ME		730	\$262,108.42	\$173,709.04	\$88,399.38	\$12,371.35	\$161,243.42
2	2010 HC	SPITAL	19	\$54,066,36	\$22,208.79		\$10,865.08	\$77,534.30
2 Total			749	\$316,174.78	\$195,917.83	\$31,857.57	\$502.91	\$31,354.66
3	2010 ME	DICAL	1345	\$482,103.87	\$292,347.95	\$120,256.95	A	\$108,888.96
3	2010 HO		34	\$148,116.12	\$74,976.44			\$169,763.08
3 Total	Alcales A. Lees		1379	\$630,219.99	\$74,976.44 \$367,324.39	\$73,139.68	\$902.92	\$72,236.76
					**************************************	\$262,895.60	\$20.895.76	5241 999 84

# CITY OF ATLANTA - 3 YEAR MEDICAL BILL VOLUME AND COST SAVINGS

BILL PROCESS	BILL PROCESS		Harada Brancon	The reds have a red by the state of the same	TOTAL		BILL	
MONTH	YEAR	BILL TYPE	# OF BILLS	TOTAL BILL	RECOMMENDED	GROSS	REVIEW	
4		MEDICAL	PROCESSED	CHARGE	PAYMENT	SAVINGS	FEES	NET SAVING
4		HOSPITAL	1108 28	\$334,818.80	\$225,347.41	\$109,471.39		\$93,593.9
4 Total		COSTIAL	ALS A CONTRACTOR OF STREET OF STREET	\$123,139.89	\$74,265.05	· · · · · · · · · · · · · · · · · · ·		
5	2010	MEDICAL	1136	\$457,958.69	\$299,612.46			\$141,919.4
5.	- A1	HOSPITAL	954	\$299,590.77	\$208,651.20	\$90,939.57	\$13,216.25	\$77,723.3
5 Total	2010	HUSPITAL	20	\$89,842.37	\$62,267.83	\$27,574.54	\$313.18	\$27,261.3
	2010	MEDIOAL	974	\$389,433,14	\$270,919.03	\$118,514.11		\$104,984.6
6 6		MEDICAL	945	\$307,931.22	\$211,985.80	\$95,945.42	\$14,233.37	\$81,712.0
and the same of the form and a	2010 Madasa Production	HOSPITAL	19	\$115,060.13	\$71,898.30	\$43,161.83	\$471.91	\$42,689.9
6 Totai		rmindle Gloder Co.	964	\$422,991.35	\$283,884.10	\$139,107.25		\$124,401.9
7		MEDICAL	968	\$291,735.48	\$194,268.96	\$97,466.52	\$13,815.37	\$83,651.1
7 ************	2010	HOSPITAL	28	\$187,918.49	\$85,831.68	\$102,086.81	\$716.55	\$101,370.2
7 Total			996	\$479,653.97	\$280,100.64	\$199,553.33	\$14,531.92	\$185,021.4
8		MEDICAL	872	\$300,359.02	\$223,309.61	\$77,049.41	\$12,783.60	\$64,265.8
<b>.</b> 	2010 1	HOSPITAL	19	\$80,240.33	\$45,214.25	\$35,026.08	\$868.20	\$34,157.88
8 Total		ar selliyin da	891	\$380,599.35	\$268,523.86	\$112,075.49		\$98,423.6
9		MEDICAL	1177	\$335,124.59	\$246,502.38	\$88,622.21	\$14,866.42	\$73,755.79
9	2010 F	HOSPITAL	22	\$68,409.35	\$41,233,60	\$27,175.75	\$363,15	\$26,812.60
9 Total			1199	\$403,533.94	\$287,735.98	\$115,797.96	\$15,229.57	\$100,568.39
10	2010 ለ	MEDICAL	734	\$229,195.75	\$156,153.99	\$73,041.76	\$10,422.56	According to the Contract of t
10	2010 f	IOSPITAL	15	\$71,465.48	\$26,424.49	\$45,040.99	\$10,422.30	\$62,619.20
10 Total			749	\$300,661.23	\$182,578.48	\$118,082.75	and the second of the second o	\$44,527.01
11	2010 N	MEDICAL	982	\$279,985.88	\$175,752.89	\$104,232.99	\$10,936.54	\$107,146.21
11	2010 F	IOSPITAL	26	\$41,229.23	\$25,587.22		\$13,567.54	\$90,665.45
11 Total			1008	\$321,215.11	\$201,340.11	\$15,642.01	\$697.02	\$14,944.99
12	2010 M	MEDICAL	794	\$245,075.29	and a second of the second	\$119,875.00	\$14,264.56	\$105,610.44
12		IOSPITAL	15	\$71,843.28	\$158,293.45	\$86,781.84	\$11,098.03	\$75,683.81
12 Total			809	\$71,043.26 \$316,918.57	\$47,399.47	\$24,443.81	\$868,43	<b>\$</b> 23,575.38
the second secon	10 Total		11723		\$205,692.92	\$111,225.65	\$11,966.46	\$99,259.19
			111411143	\$4,858,759.70	\$3,109,414.61	\$1,749,345.09	\$169,877.46	\$1,579,467.63
1	2011 M	EDICAL	499	£170 869 40	A440 PP			
1		OSPITAL	16	\$179,863.13	\$116,556.20	\$63,306.93	\$6,831,17	\$56,475.76
1 Total		VOLTIAL Minimatikansa	P. Conn. Control and State Control	\$28,892.77	\$18,107.80	\$10,784.97	\$472.30	\$10,312.67
2	2011 M	EDICAL	515	\$208,755.90	\$134,664.00	\$74,091.90	\$7,303.47	\$66,788.43
2			709	\$275,302.26	\$172,790.66	\$102,511.60	\$14,480.94	\$88,030.66
2 Total	עטון דע	OSPITAL	23	\$302,493.20	\$114,295.77	\$188,197.43	\$2,393.87	\$185,803.56
and the second s			732	\$577,795.46	\$287,086.43	\$290,709.03	\$16,874.81	\$273,834.22
3	2011 M		1184	\$544,477.63	\$338,653.77	\$205,823.86	\$20,216.03	\$185,607.83
3 	2011 H(	OSPITAL	38	\$352,161.75	\$158,568.00	\$193,593,75	\$3,806.52	\$189,787.23
3 Total			1222	\$896,639.38	\$497,221.77	\$399,417.61	\$24,022.55	\$375,395.06
4	2011 MI		1062	\$328,067.07	\$209,015.27	\$119,051.80	\$15,049.26	\$104,002.54
<b>4</b> www.ime-sissessor	2011 HO	DSPITAL	22	\$153,604.53	\$71,662.68	\$81,941.85	\$1,764.89	\$80,176.96
= 4 Total			1084	\$481,671.60	\$280,677.95	\$200,993.65	\$16,814.15	\$184,179.50
5	2011 ME		947	\$349,680.53	\$252,392.26	\$97,288.27	\$14,382.06	\$82,906.21
5	2011 HC	SPITAL	38	\$186,549.63	\$78,280.01	\$108,269,62	\$1,020.25	\$107,249.37
5 Total			985	\$536,230.16	\$330,672.27	\$205,557.89	\$15,402.31	
6	2011 ME	DICAL	896	\$336,532.18	\$265,016.73	many management , sport mention and the		\$190,155.58
6	2011 HC		18	\$113,844,28	\$43,949.18	\$71,515.45	\$12,526.09	\$58,989.36
6 Total	erendadarê		914	\$450,376.46	\$308,965.91	\$69,895.10	\$548.57	\$69,346.53
7	2011 ME	DICAL	974	\$411,292.71	managed in which arms and a fall date of 10 to 1	\$141,410.55	\$13,074.66	\$128,335.89
7	2011 HO		24		\$298,262.07	\$113,030.64	\$14,791.27	\$98,239.37
7 Total	Taningh Ethicu	Datherik udakan aya	998	\$160,577.72	\$101,328.05	\$59,249.67	\$1,135.52	\$58,114.15
8	2011 ME	DICAL		\$571,870,43	\$399,590.12	\$172,280.31	\$15,926.79	\$156,353.52
8	2011 HO		1086	\$407,991.61	\$281,657.06	\$126,334.55	\$16,489.91	\$109,844.64
8 Total	2011 110	OF ISAL	19	\$74,400.39	\$42,921.34	\$31,479.05	\$613.45	\$30,865.60
9	2011 ME	DICAL	1105 847	\$482,392.00	\$324,578.40	\$157,813.60	\$17,103.36	\$140,710.24
				\$233,818.61	\$169,978.36	\$63,840.25		

## CITY OF ATLANTA - 3 YEAR MEDICAL BILL VOLUME AND COST SAVINGS

BILL	BILL				TOTAL		Charles and the same of the sa	and the water and dependent
PROCESS MONTH	PROCESS YEAR		# OF BILLS	TOTAL BILL	RECOMMENDED	GROSS	BILL	
INONIT	SinteMaternak urmişiyilir	BILL TYPE	PROCESSED	CHARGE	PAYMENT	SAVINGS	FEES	NET SAVINGS
	2011	HOSPITAL	14	\$109,620.61	\$48,090.28	\$61,530,33	\$920.56	\$60,609.77
9 Total			861	\$343,439.22			00 T 1 T 1 T 1 T 1 T 1 T 1 T 1 T 1 T 1 T	Company Committee for the Committee of t
10	2011	MEDICAL	883	\$357,803.26		\$89,559.28	\$12,770.59	\$76,788.69
10	2011	HOSPITAL	32	\$191,558.69		\$97,997.98	\$1,007.73	\$96,990.25
10 Total			915	\$549,361.95	\$361,804.69	\$187,557.26	\$13,778.32	\$173,778.94
11	2011	MEDIÇAL	684	\$244,049.89	\$172,394,10	\$71,655.79	\$10,825,84	\$60,829.95
11	2011	HOSPITAL	31	\$243,675.61	\$115,520,56	\$128,155.05	\$2,471.96	\$125,683.09
11 Total			715	\$487,725.50		\$199,810,84	\$13,297.80	\$186.513.04
12		MEDICAL	979	\$444,052.71	\$318,819.39	\$125,233.32	\$16,272,11	\$108,961.21
12	2011	HOSPITAL	26	\$183,245.07	\$95,482.60	\$87,762,47	\$1,274.52	\$86,487.95
12 Total			1005	\$627,297.78	\$414,301.99	\$212,995.79	\$17,546.63	\$195,449.16
2	011 Total		11051	\$6,213,555.84	\$3,845,546.83	\$2,368,009.01	\$184,994.01	\$2,183,015.00
	rand Total	145760Ursutends	25700				Linkyre war to STE The Control of the	
acellary parties.			35700	\$17,792,462.39	\$10,566,937.93	\$7,225,524.46	\$551,641.32	\$6,673,883.14